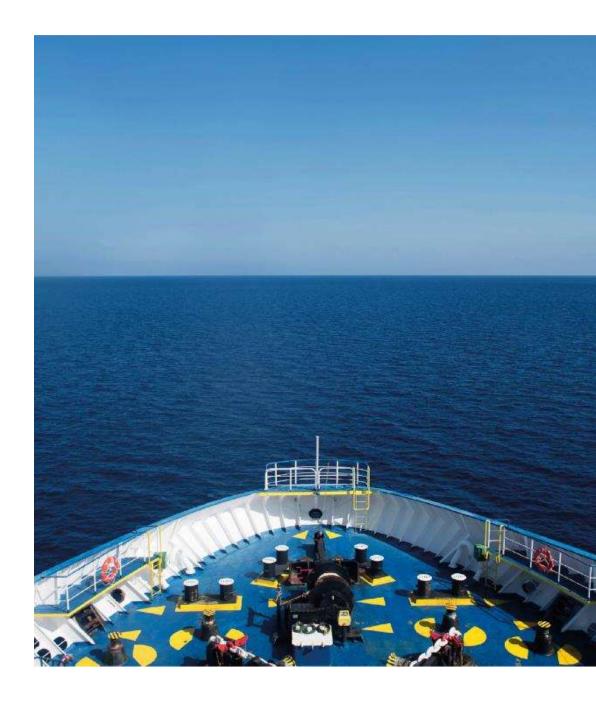




Baleària is the leading shipping group in Spain, with almost 25 years of history in the maritime transport of passengers, vehicles and goods.

The company connects mainland Spain with the Balearic Islands, Canary Islands, Ceuta and Melilla. It is also the only shipping company that links the four islands in the Balearic archipelago.

Internationally, it operates in North Africa (Morocco and Algeria), the south of France and it links the USA and the Bahamas.



A leading shipping company



30 SHIPS 24
ROUTES

6 COUNTRIES 1,600
EMPLOYEES

Business model

Scheduled maritime transport of passengers, vehicles and goods.

Passenger transport

Service excellence

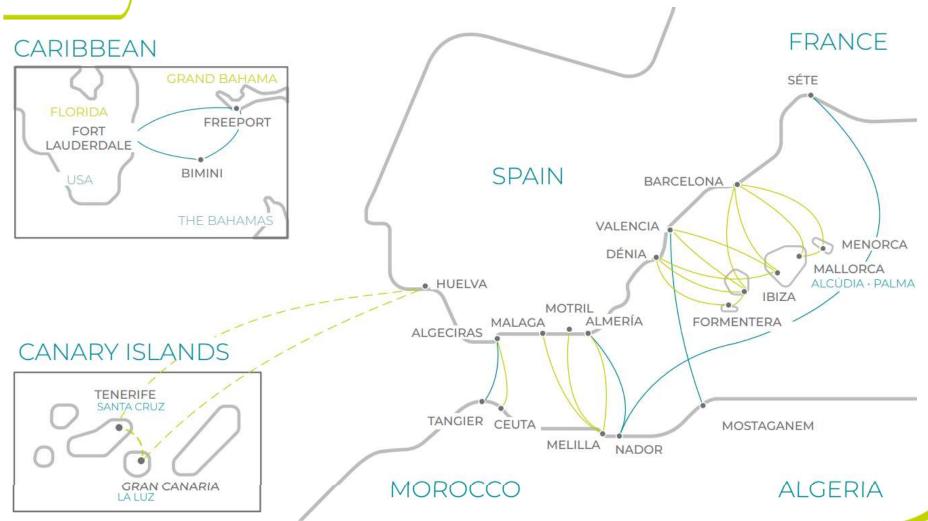
Goods transport

'Just-in-time' cargo service





Routes



Innovation for the customer

A fleet with the latest technology and innovation at the service of the customer.

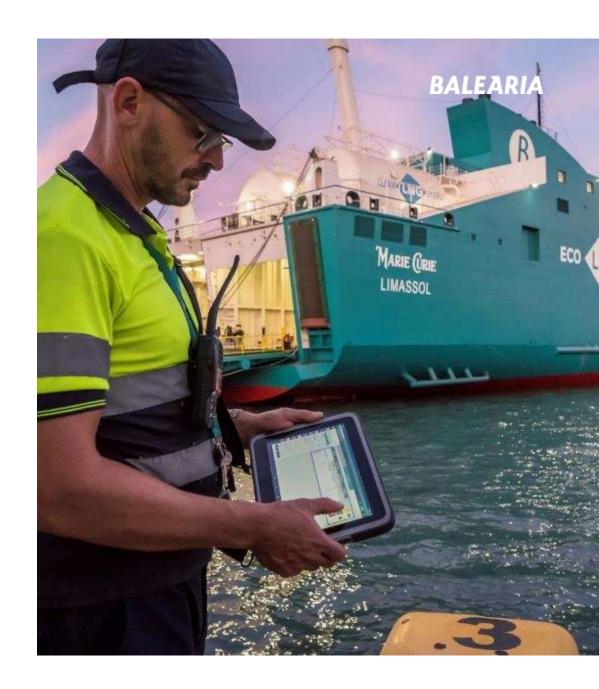
- 12 smart ships with internet connection, free WhatsApp use, on-demand digital entertainment, video surveillance of pets, and much more.
- Chatbots and virtual assistants to support the entire experience (booking, purchases and journey).



Digital cargo model

Digitalisation of the entire goods transport cycle.

- Exclusive website for booking cargo services.
- Streamlined port operations and better logistics planning for customers.
- Mobile app for hauliers aimed at reducing queues and paperwork.



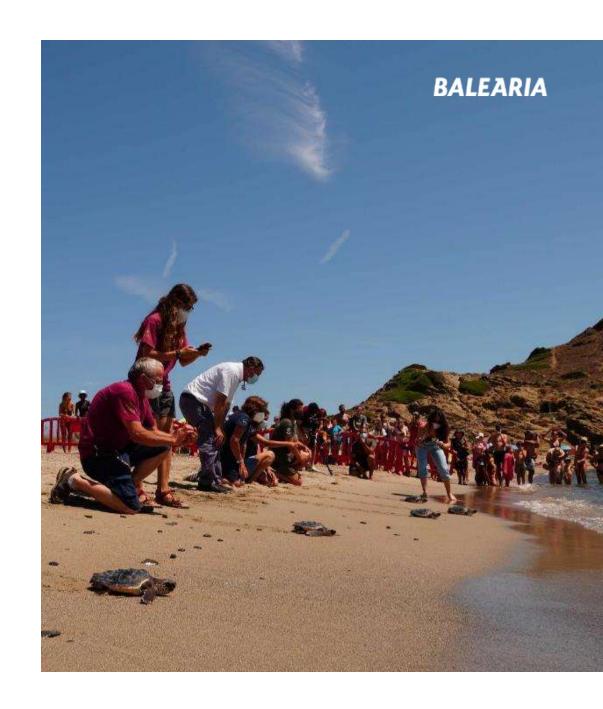
Social commitment

Involvement in the **social and economic development** of the regions.

- Baleària Foundation: organisation of activities to improve social cohesion, culture and environmental sustainability in the regions.
- Collaboration with local suppliers.
- Commitment to the United Nations

 Sustainable Development Goals (SDGs) and

 Agenda 2030.



Commitment to sustainability and eco-efficient shipping.

• Pioneers in the use of **natural gas.**

380
MILLION
INVESTMENT

6 SHIPS RE-ENGINED NEWLY CONSTRUCTED SHIPS

- Electric ferry project with experimental use of hydrogen.
- Projects linked to the use of energies of the future with the goal of achieving zero emissions by 2050.



Retrofit of 6 ferries to dual fuel propulsion (LNG)

Napoles



Bahama Mama



Abel Matutes



Martin i Soler



Sicilia



Co-financed by the Connecting Europe Facility of the European Union

Hedy Lamarr



4 New Buildings with dual fuel propulsion(LNG)

Hypatia de Alejandria



Marie Curie



Eleanor Roosevelt



Margarita Salas



1 New building with electrical propulsion

Características principales:

Length 82m.

• Beam 15,5m.

Speed
 14kn.

• Passengers 350

Trucks 14/240ml

Battery capacity 600kWh

Sailing time1h

Zero emmissions at port

82 m solora manga velocidad pasajeros camiones carga

- 4 motores generadores Caterpillar de 940 kWe a 1800 rpm
- 2 propulsores azimutales Schottel impulsados por motores eléctricos de 1170 kW, capaces de girar 360°
- · Diseño double ended (operativo por proa y popa)
- · Ascensor hasta la zona de pasaje
- · Toma de conexión de cold ironing



- Baleària also participates in the European project "Green and Connected Ports (GREEN C PORTS)".
- Connecting Europe Facility 2014-2020 (CEF Transport) call.
- The European unión will subsidize the 50 %.
- Fuel consumption and vessels emissions in real time monitorization, sensing vessels.
- 5 vessels: BAHAMA MAMA, SICILIA, ELEANOR ROOSEVELT, HYPATIA DE ALEJANDRIA and CECILIA PAYNE.
- Baleària also participates in the European project "DT4GS (Digital Twin for Green Shipping)".
- HORIZON-CL5-2021-D5-01 call.
- Living Lab for a Digital Twin of a RO-PAX (SIC). Improvement of efficiency and optimization in the operation, retrofits solutions and defining zero RO-PAX zero emissions of the fuure.
- Baleària also participates in the European project "GREEN HYLANDS".
- Techno-economic study for the implementation of the use of LNG/H2 blends in existing vessels/ferries.







Actions to reduce the coeficients: CII, Fuel Eu, ETS

GHG emission-reduction potential of technologies that can contribute to shipping decarbonization DNV **LOGISTICS AND HYDRODYNAMICS MACHINERY ENERGY AFTER TREATMENT DIGITALIZATION** LNG, LPG Speed reduction Hull coating Machinery Carbon capture efficiency and storage Biofuels Hull-form improvements Electrification Vessel utilization optimization Methanol Waste-heat recovery Ammonia Vessel size Engine de-rating Air lubrication Hydrogen **Battery hybridization** Wind power Alternative routes Cleaning Fuel cells Nuclear ©DNV 2022 5%-20% 0%-100% >20% 5%-15% >30%

Electrification: Battery Pack

Strength

- ✓ Still underdevelopment to increase battery

Opportunities

- (applicable for ferries)

Weakness

- Requires huge investments ashore
 Partial solution for decarbonisation
 Volume per kW hours (low energy density)
 Fire risk

Threats

Biodiesel/Synthetic Diesel

Strength

- ✓ Available regulations, no additional requirements affecting designs
- Expected
 Liquid at ambient conditions
 Similar energy content compared to diesel
 Known technology
 Specifications available

- Biodiesel standard EN 590

Opportunities

Weakness

- ✓ SP Requires huge investments ashore
 ✓ Partial solution for decarbonisation
- Volume per kW hours (low energy density) Fire risk

SWOT

Threats

- ✓ Quantity of availability✓ Price compared to fossil fuels

LNG

Strength

Opportunities

- ✓ Increasing of the LNG bunker locations ✓ H2 carrier

Weakness

SWOT

SWOT

Threats

- ✓ Political negative behaviour/opinion to use LNG
 ✓ Public negative behaviour/opinion to use LNG

Strength

Biogas / Synthetic Gas

- ✓ Lower costs vs Biodiesel

Opportunities

- ✓ H2 carrier
 ✓ Can be used as fuel for fuel cells

Weakness

- ✓ Higher Safety standards compared to diesel

SWOT

Threats

Methanol

Weakness Strength ✓ Can be used with fuel cells **SWOT** Threats **Opportunities** Design impact due to safety regulations regulations (e.g. Current fire detectors no suitable) **Ammonia** Strength Weakness

Hydrogen



SWOT



- ✓ Technology in development✓ Thorium Molten Salt Reactor reactors are technologically "ready" since the 1960

Opportunities

- ✓ Energy density (to be investigated)
 ✓ Can be used to produce (ashore) Blue H2
 ✓ Speed is not a limit

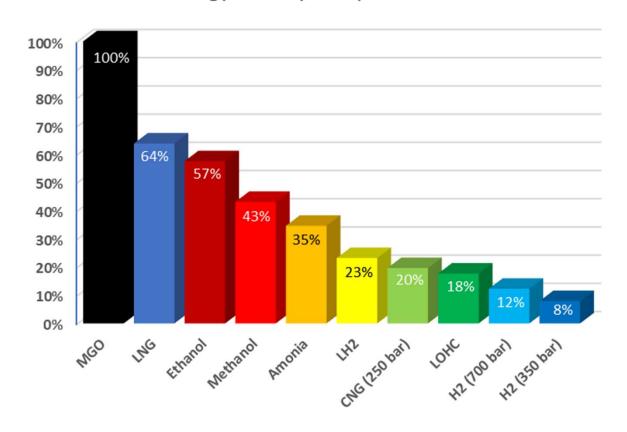
Threats

- Public opinion
 Dismantling costs and waste
 End-of-life storage
 Insurance costs and liability

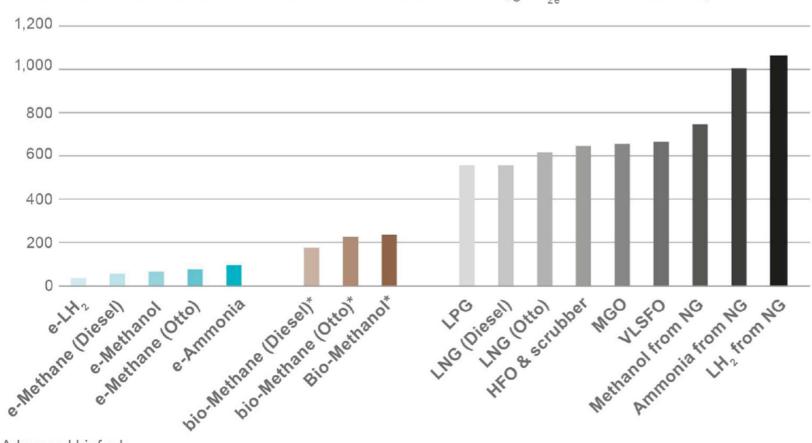
Green fuels.

- LNG use of LNG, bio-LNG and e-LNG.
- Hydrogen: Fuel Cell, Blending, ICE.
- Amonia
- Methanol
- e-Fuels e-Diesel
- **Electric** Batery, Hybrid
- Nuclear

% Energy density compared to MGO

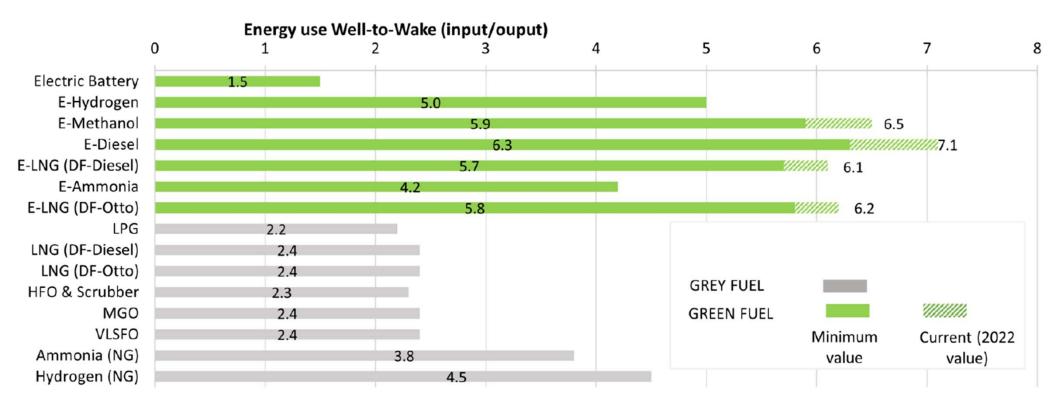


TYPICAL WELL-TO-WAKE EMISSIONS OF MARINE FUELS (gCO_{2e}/kWh - GWP100)



* Advanced biofuels Source: Bureau Veritas

SINTEF, 2022



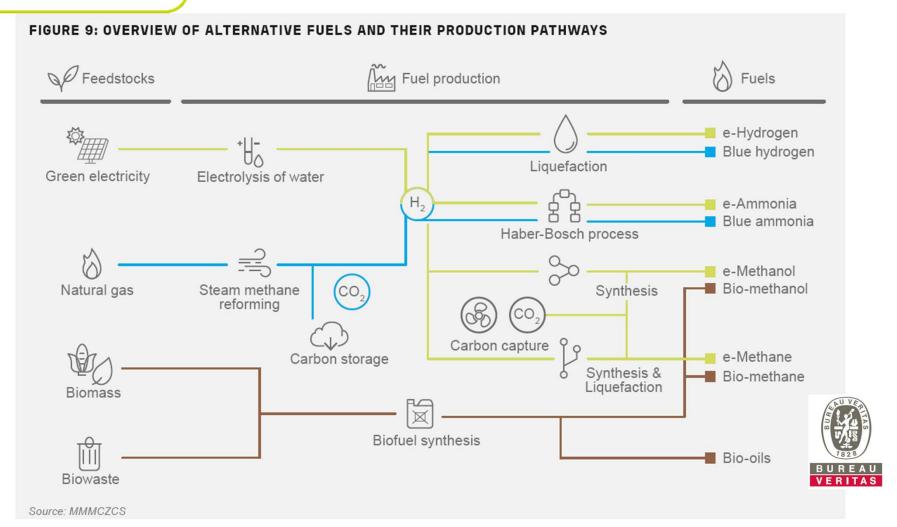


FIGURE 1.13

World maritime subsector energy demand by carrier

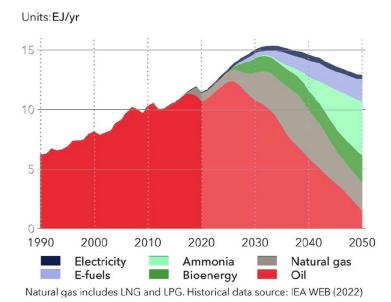


FIGURE 3.1

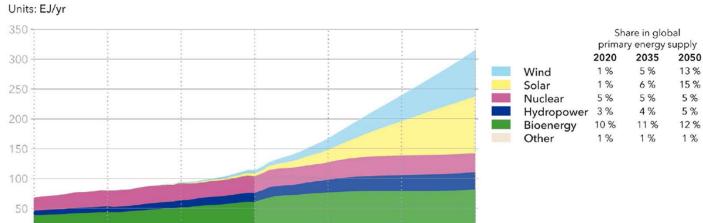
1990

2000

2010

2020

World non-fossil energy supply by source



2030

2040

Historical data source: IEA WEB (2022)

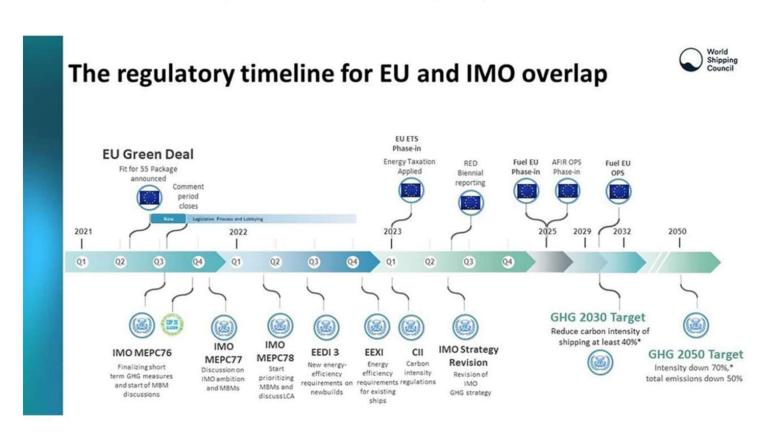
2050

DNV

ENERGY TRANSITION OUTLOOK 2022

A global and regional forecast to 2050

EU's Fit-for-55 regulation / Not fully aligned with IMO





globalfactor

Future Fuels

Impacto en las empresas navieras

Emisiones verificadas en el EU MRV constantes durante el periodo 2024-2030, incluido el efecto del Brexit: **90,5** Mt de CO₂ anuales

Exenciones hasta el 31 de diciembre de 2030:

- Regiones ultraperiféricas: -7 Mt de CO₂
- Buques clase hielo: -4 Mt de CO₂
- Exenciones a islas < 200.000 habitantes: -4 Mt de CO₂

Ampliación del sistema:

- Buques de apoyo a plataformas en 2027: +45
 Mt de CO₂
- Ampliación a otros gases de efecto invernadero (metano y N₂O) en 2026: +13 Mt de CO₂

60.000 M€ entre 2024 y 2030 Impacto económico del EU ETS en el transporte marítimo EUA = 95 €/t (2024 y 2025) y 100 €/t (2026 - 2030) Fuente: elaboración propia Navieras españolas 2,3 Mt de CO2 en 2021 Exenciones 0,7 Mt de CO, Impacto total 960 M€ -440 M€ exenciones

Fuente: Lost at sea: EU States' €20 billion giveaway to the shipping industry Analysis of European institutions' shipping ETS positions Transport and Environment September 2022

- LNG is one of the most environmentally friendly fossil fuels. With a future pathway with bio-LNG and e-LNG
- Its use considerably reduces emissions, with an immediate impact on air quality and the greenhouse effect
- The use of LNG will lead to a percentage reduction in emissions of:











BALEARIA